CMR INSTITUTE OF TECHNOLOGY





## $\begin{array}{c} Internal\ Assesment\ Test-I\\ Answer\ Key \end{array}$

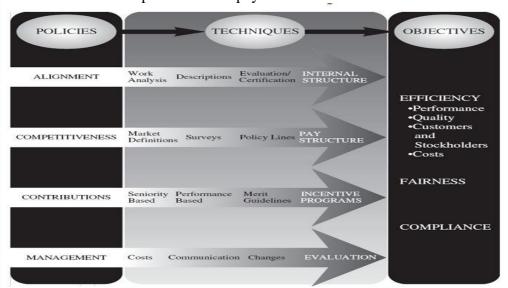
Sub:	ub: Compensation & Reward System						Code:	18MBAHR303	
Date:	09/09/2019	Duration:	90 mins	Max Marks:	50	Sem:	III	Branch:	MBA

		0	BE
	Marks	СО	RBT
Part A - Answer Any Two Full Questions ( $2*20 = 40$ marks)			
a) Differentiate between Minimum, Living and Fair Wage.	[03]	CO1	L3
1.Minimum wages must be paid in any event:			
There is a minimum wage which must be paid irrespective of the extent of profits.			
2. Wage must be fair:			
FAIR WAGE:			
<ul> <li>Fair wage is the wage which is sufficiently high to provide a standard family with food, shelter, clothing, medical care and education of children but not at a rate exceeding his wage earning capacity.</li> </ul>			
Fair wage is related to earning capacity and workload.			
3. Fair Wage is not Living Wage:			
<ul> <li>Living wage is defined as the wage required for normal needs of an average employee regarded as a human being living in a civilized community.</li> </ul>			
<ul> <li>The lowest limit of fair wage is minimum wage and its upper limit set by the capacity of industry to pay is approximately near to the living wage.</li> </ul>			
) Write down characteristics of a good compensation system.	[07]	CO1	L4
Internal Equity			
External Equity			
Individual Equity ————————————————————————————————————			
Attract Talent			
Retain Talent			
Desired Behavior			
Control Costs	<u> </u>		
Comply wit Legal Rules			

(c)	Explain in detail the three components of compensation in India.	[10]	CO1	L4
	Base Pay	l		
	Variable Pay Bonus, commission and profit sharing			
	DA and other Benefits Insurance, medical, recreational and retirement			
2 (a)	Define compensation and compensation management.  Compensation: What employee receives in exchange for their contribution to the organization. Pay provided by employer to employee in return of work Compensation management Planning, organizing, staffing, directing and controlling the salary of employees to keep them motivated, attract new talent and retain them.	[03]	CO1	L1
(b)	Discuss various dimensions of compensation system. Support your answer with Labour Laws in India.  • Pay for work  • Pay for time not worked  • Disability income  • Spouse income continuation  • Health, accident and liability protection  • Tax Savings	[07]	CO1	L4
(c)	Explain with example the types of compensation management systems.	[10]	CO1	L5
	Time Rate System  Piece Rate System  Piece Rate with Guaranteed Time Rate  Straight Piece Rate Time Rate  Piece Rate with Guaranteed Time Rate			
3 (a)	<ul> <li>Differentiate between wages and salary. What is the current rate of dearness allowance for central Government Employees as per 7<sup>th</sup> pay Commission?</li> <li>Wage is referred to as remuneration to workers particularly hourly-rated payment.</li> <li>Salary refers to as remuneration paid to white-collar employees including managerial personnel.</li> </ul>	[03]	CO1	L2
(b)	<ul> <li>Differentiate between incentives and commission. Also explain the concepts of equity based programs, rewards and bonus.</li> <li>Commission, also known as sales commission, is a payment given to employees based on the sales they make.</li> <li>Incentives are the additional payment to employees besides the payment</li> </ul>	[07]	CO2	L3

- of wages and salaries.
- Equity compensation is non-cash pay that represents ownership in the firm. This type of compensation can take many forms, including options, restricted stock, and performance shares.
- Give something to (someone) in recognition of their services, efforts, or achievements.
- A bonus is a financial compensation that is above and beyond the normal payment expectations of its recipient.

(c) Discuss the three components of the pay model.



Part B - Compulsory (01\*10=10 marks)

4

- (a) Which types of compensation system will you use for following employees:
  - 1. Doctors
  - 2. Teachers
  - 3. Labors
  - 4. Pilots

Answers are based n students discretion and their justification.

		1	T					
	Course Outcomes	PO1	PO2	PO3	P04	PO5	P06	PO7
CO1:	Gain insights of various conceptual aspects of Compensation and Benefits to achieve organizational goals	1a, 1b, 2a, 3a	1c, 2b, 2c, 3b, 3c			4a		
CO2:	Determine the performance based compensation system for business excellence and solve various cases							
CO3:	Designing the compensation strategies for attraction, motivation and retaining high quality workforce.							
CO4:	Understand the Legal & Administrative Issues in global compensation to prepare							

,			
1			
	[10]	CO1	L4
	[]	CO2	L5

compensation plan, CTC, wage survey and				
calculate various bonus.				

Cognitive level	KEYWORDS
L1	List, define, tell, describe, identify, show, label, collect, examine, tabulate, quote, name, who, when, where, etc.
L2	summarize, describe, interpret, contrast, predict, associate, distinguish, estimate, differentiate, discuss, extend
L3	Apply, demonstrate, calculate, complete, illustrate, show, solve, examine, modify, relate, change, classify, experiment, discover.
L4	Analyze, separate, order, explain, connect, classify, arrange, divide, compare, select, explain, infer.
L5	Assess, decide, rank, grade, test, measure, recommend, convince, select, judge, explain, discriminate, support, conclude, compare, summarize.

PO1 - Knowledge application; PO2 - Analytical and logical thinking; PO3 - Team work; PO4 - Leadership; PO5 - life-long learning; PO6 - Analyze and practice aspects of business; PO7- Personal and Societal growth;