

Internal Assessment Test – II

Sub:	MERGERS ACQUISITIONS AND CORPORATE RESTRUCTURING						Code:	22MBAFM404	
Date:	06-10-2025	Duration:	90 mins	Max Marks:	50	Sem:	IV	Branch:	MBA
SET - III									

		OBE																			
	Marks	CO	RBT																		
Part A - Answer Any Two Full Questions (2* 20 = 40 marks)																					
Part B – Compulsory – Case Study (1*10 = 10 marks)																					
1 (a) Explain the term DCF.	[03]	CO4	L2																		
(b) Outline the types of Exchange Ratio in detail.	[07]	CO4	L4																		
(c) Examine the Evaluation Tools in merger as a Capital Budgeting Project in detail.	[10]	CO4	L3																		
2 (a) Explain the term Anti – Takeover.	[03]	CO5	L2																		
(b) List the various ways of calculating of purchase consideration.	[07]	CO5	L3																		
(c) Outline the case given below. A Ltd. Wants to acquire B Ltd. And offered a swap ratio at 1:2 (by exchanging 0.5 of its shares for each share of B Ltd). The relevant financial data are as follows:	[10]	CO5	L4																		
<table><tr><td>Particulars</td><td>Company A</td><td>Company B</td></tr><tr><td>Earnings after taxes</td><td>Rs. 18,00,000</td><td>Rs. 3,60,000</td></tr><tr><td>Equity shares O/S</td><td>6,00,000</td><td>1,80,000</td></tr><tr><td>EPS</td><td>Rs. 3</td><td>Rs. 2</td></tr><tr><td>P/E Ratio</td><td>10</td><td>7</td></tr><tr><td>MPS</td><td>Rs. 30</td><td>Rs. 14</td></tr></table>				Particulars	Company A	Company B	Earnings after taxes	Rs. 18,00,000	Rs. 3,60,000	Equity shares O/S	6,00,000	1,80,000	EPS	Rs. 3	Rs. 2	P/E Ratio	10	7	MPS	Rs. 30	Rs. 14
Particulars	Company A	Company B																			
Earnings after taxes	Rs. 18,00,000	Rs. 3,60,000																			
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EPS	Rs. 3	Rs. 2																			
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a) What is the number of equity shares required to be issued by A Ltd. For acquiring of B Ltd.?																					
b) What is the EPS of A Ltd. After the acquisition?																					
c) Determine the equivalent earnings per share of B Ltd.																					
d) What is the expected market price per share of A Ltd? After the acquisition assuming the P/E remains unchanged?																					
e) Determine the market value of the merged firm?																					
3 (a) Infer the varieties of Takeover.	[03]	CO6	L3																		
(b) Summarize the Legal and Human Framework of M&A.	[07]	CO6	L5																		
(c) Judge and conclude the scenario. Roshan Ltd. Wants to acquire Neha Ltd., by exchanging 0.5 of its shares of Neha Ltd., the relevant financial data are as follows:	[10]	CO6	L5																		
<table><tr><td>Particulars</td><td>Roshan Ltd</td><td>Neha Ltd</td></tr><tr><td>Earnings after taxes</td><td>Rs. 36,00,000</td><td>Rs. 7,20,000</td></tr><tr><td>Equity shares O/S</td><td>12,00,000</td><td>3,60,000</td></tr><tr><td>EPS</td><td>Rs. 3</td><td>Rs. 2</td></tr><tr><td>P/E Ratio</td><td>10</td><td>70</td></tr><tr><td>MPS</td><td>Rs. 30</td><td>Rs. 14</td></tr></table>				Particulars	Roshan Ltd	Neha Ltd	Earnings after taxes	Rs. 36,00,000	Rs. 7,20,000	Equity shares O/S	12,00,000	3,60,000	EPS	Rs. 3	Rs. 2	P/E Ratio	10	70	MPS	Rs. 30	Rs. 14
Particulars	Roshan Ltd	Neha Ltd																			
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a) What is the number of equity shares required to be issued by Roshan Ltd. For acquiring of Neha Ltd.?																					
b) What is the EPS of Roshan Ltd. After the acquisition?																					
c) Determine the equivalent earnings per share of Neha Ltd.																					
d) What is the expected market price per share of Roshan Ltd., after																					

- acquisition assuming the P/E remains unchanged?
e) Determine the market value of the merged firm?

Part B - Compulsory (01*10=10 marks)

4 Case Study

Analyze the case given below.

On 31st March 2022 the balance sheet of A Ltd and B Ltd stood as follows:

Liabilities	A	B	Assets	A	B
Share Capital (Shares of Rs. 10 Each)	7,50,000	6,00,000	Plant and Machinery	5,00,000	-
General Reserve	3,25,000	-	Furniture and Fittings	80,000	60,000
Profit and Loss a/c	85,000		Stock	4,55,000	4,15,000
Creditors	1,60,000	1,30,000	Debtors	1,02,000	1,15,000
			Cash in Hand	1,83,000	40,000
			Profit and Loss a/c		1,00,000
	13,20,000	7,30,000		13,20,000	7,30,000

On this date X Ltd took over the business of B Ltd for Rs. 5,00,000 payable in the form of its equity shares of Rs. 10 each at
Pass Journal entries in the books of A Ltd.
Pass Journal entries in the books of B Ltd.

[10]

CO4,
CO5,
CO6

L4

Course Outcomes (COs)		PO1	PO2	PO3	PO4	PO5	PS01	PS02	PS03	PS04
CO1:	To explain the major forms and objectives of corporate restructuring.									
CO2:	To describe the process of value creation under different forms of M & A.									
CO3:	To Understand M&A with its different classifications, strategies, theories, synergy etc.									
CO4:	To Conduct financial evaluation of M&A.	1a, 1b, 1c, 4					1a, 1b, 1c, 4			
CO5:	To Analyze and demonstrate the accounting aspects of Amalgamation.		2a, 2b, 2c, 4					2a, 2b, 2c, 4		
CO6:	To Critically evaluate different types of M&A, takeover and anti-takeover strategies	3a, 3b, 3c, 4					3a, 3b, 3c, 4			

Cognitive level	KEYWORDS
L1 - Remember	list, define, tell, describe, recite, recall, identify, show, label, tabulate, quote, name, who, when, where, etc.
L2 - Understand	describe, explain, paraphrase, restate, associate, contrast, summarize, differentiate interpret, discuss
L3 - Apply	calculate, predict, apply, solve, illustrate, use, demonstrate, determine, model, experiment, show, examine, modify
L4 - Analyze	classify, outline, break down, categorize, analyze, diagram, illustrate, infer, select
L5 - Evaluate	asses, decide, choose, rank, grade, test, measure, defend, recommend, convince, select, judge, support, conclude, argue, justify, compare, summarize, evaluate
L6 - Create	design, formulate, build, invent, create, compose, generate, derive, modify, develop, integrate

PO1–Theoretical Knowledge; PO2–Effective Communication Skills; PO3–Leadership Qualities; PO4 –Sustained Research Orientation; PO5 –Self-Sustaining Entrepreneurship

CI

CCI

HOD

SCHEME OF EVALUATION
Internal Assessment Test 2 - OCT 2025

Sub: MACR
Date: 6/10/25 Duration: 90mins Max Marks: 50 Sem: IV

Code: 22MBAF504
Branch: MBA

Note: Part A - Answer Any Two Full Questions (20*02=40 Marks)

Part B - Compulsory (01*10= 10marks)

Part	Question #	Description	Marks Distribution	Max Marks
A	1	a) DCF a valuation method used to estimate an investment's pres- ent value based on its expected future cash flows. a WACC.	3 M	3
		b) Types of Exchange Rate: ✓ Fixed Exchange Rate ✓ Floating Exchange Rate ✓ Collar Exchange Rate	4 M for points 3 M for explan.	7
		c) Evaluation tools in merger: ✓ NPV ✓ IRR ✓ Payback period ✓ P/P ✓ MIRR	5 M for points 5 M for explan.	10

2	a)	Anti-Takeover measures and tactics such as poison pills, staggered boards, or financial defenses	3m	3	20 M
	b)	Various methods: ✓ dump sum method ✓ Net Assets method ✓ Net Payment method ✓ Intrinsic value method	4m for point 8m for Exptl.	7	
	c)	<u>a</u> No. of Eq. Shares = 90,000 <u>b</u> EPS of A = 3.13 <u>c</u> EPS of B = 2 [0.435 to 0.44] <u>d</u> MRS = 3.13 <u>e</u> Mkt Value = B. 2,15,97,000	2 marks each	10	

3	a)	Varieties of Takeover ✓ Friendly Takeover ✓ Hostile Takeovers ✓ Horizontal Takeovers ✓ Conglomerate Takeover	3 m	3	20 M
	b)	Lead Sourcebook: ✓ Companies Act 2013 ✓ Competition Act 2002 ✓ SEBI Regulation ✓ IT Act 1961 Human Resource: ✓ Role of HR ✓ Communication ✓ Self empowerment ✓ Culture integration ✓ Strategic vision	4m for study 8 300 for apply.	7	
	c)	$\text{EPS of A} = 1,80,000$ $\text{EPS of B} = 3.13$ $\text{EPS of C} = 2 [0.435 \text{ lakh}]$ $\text{MRS} = B. 31.30$ $\text{Value} = B. 4.31, 94,000$	2 means each	10	

Issue 250,000 shares @ R 10 = 5,00,000

B	4	a)	SE in the form of X Ltd		
			B.R. A/c Dr 5,00,000 - To Liquid by Ltd - 5,00,000 Long term A/c 60,000 - Short term A/c 4,15,000 - Debtors A/c Dr 1,15,000 - Cash in hand A/c 40,000 - To CRD A/c - 1,30,000 To B.R. A/c - 5,00,000 Liquid by Ltd A/c 5,00,000 - To eq. holder A/c - 5,00,000	5M	10 10M

SE in the form of Y Ltd

- ① Realisable A/c Dr 6,30,000 -
 To Long term A/c - 60,000
 To Short term A/c - 4,15,000
 To Debtors A/c - 1,15,000
 To cash in hand A/c - 40,000
- ② CRD A/c Dr 1,30,000 -
 To Realisable A/c - 1,30,000
- ③ X Ltd A/c Dr 5,00,000 -
 To Realisable A/c - 5,00,000
- ④ Eq. holder A/c Dr 6,00,000 -
 To Eq. holder A/c - 6,00,000
- ⑤ Eq. holder A/c Dr 1,00,000 -
 To B.L. A/c - 1,00,000
- ⑥ Eq. holder A/c Dr 5,00,000 -
 To Eq. holder in X Ltd A/c - 5,00,000

5M

R